



UNITED STATES MARINE CORPS

MARINE WING SUPPORT SQUADRON 271
MARINE WING SUPPORT GROUP 27
2D MARINE AIRCRAFT WING
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30 Jun 11

POLICY LETTER 4-11

From: Commanding Officer, Marine Wing Support Squadron 271

To: All Hands

Subj: COMMANDER'S POLICY STATEMENT ON SAFETY

1. Marines and Sailors, we're engaged in a dangerous, demanding business, and we do three fundamental things; we accomplish the mission, we train to ensure that we're ready to accomplish follow-on missions, and we take care of our Marines, Sailors, and each other. Safety is a vital component of our Force Protection efforts in each of those three activities, and it is a basic leadership responsibility.

2. I expect leaders at every level to ensure Force Protection - to include Safety - is incorporated into every event. Leaders will exercise their judgment to determine if a formal, detailed Operational Risk Management (ORM) development and review is required, or if an informal review is adequate. The bottom line is that for every unit activity risks will be identified, controls will be established to reduce those risks, and an assessment will be made by the unit leader to determine that the activity is merited given the benefit and the identified risk. This emphasis on safety is not to soften training or make training less realistic. Subordinate leaders will conduct tough, realistic training that prepares the Squadron for combat.

3. While Force Protection and Safety are leadership responsibilities, I expect every Marine to ensure safe practices are incorporated in their units and work spaces, and to eliminate risks and hazards wherever they exist. I also expect every Marine to demonstrate that critical leadership trait - Judgment - in every environment: combat, training, garrison, and liberty. Sound individual judgment is critical to protecting every Marine and is a basic responsibility for every Marine in this Squadron.

4. Any violation of this policy will be reported through the Chain of Command. If for any reason the report is ignored, or the results are not sufficiently addressed, Marines and Sailors are obligated to contact the Squadron Safety Officer, or request mast, to address the situation.


P. A. ROSENBLOOM